

**Database Rebuild - Video Game Mass Layoff Events - Last Updated 03/20/2020**

| Date Announced | Days Since Last Layoff | Reason                      | Company                               | Parent Company or Trade Name  | City          | State/Province     | Country                  | Region         |
|----------------|------------------------|-----------------------------|---------------------------------------|-------------------------------|---------------|--------------------|--------------------------|----------------|
| 3/10/2020      | 20                     | Restructure                 | Disruptor Beam                        | Disruptor Beam                | Framingham    | Massachusetts      | United States of America | North America  |
| 3/4/2020       |                        | Closure                     | Layopi Games                          | Layopi Games                  | Warsaw        |                    | Republic of Poland       | Europe         |
| 2/27/2020      | 22                     | Closure                     | Strange Quest AB                      | Strange Quest AB              | Stockholm     | Stockholm          | Sweden                   | Europe         |
| 2/19/2020      | 16                     | Closure                     | Ultimatum Games                       | Ultimatum Games               | London        | England            | United Kingdom           | Europe         |
| 2/5/2020       | 7                      | Closure                     | Manchester VR                         | Sony                          | Manchester    | Greater Manchester | United Kingdom           | Europe         |
| 2/3/2020       | 10                     | Restructure                 | Kixeye Inc.                           | Stillfront Group              | San Francisco | California         | United States of America | North America  |
| 1/29/2020      | 5                      | Restructure                 | RNG Studios                           | RNG Studios                   | New York City | New York           | United States of America | North America  |
| 1/24/2020      | 2                      | Closure                     | Fogbank Entertainment                 | Disney                        | San Francisco | California         | United States of America | North America  |
| 1/22/2020      | 7                      | Restructure                 | Playful Studios                       | Playful Studios               | McKinney      | Texas              | United States of America | North America  |
| 1/15/2020      | 8                      | Restructure                 | Perfect World Europe                  | Perfect World                 |               |                    |                          | Europe         |
| 1/7/2020       | 32                     | Closure                     | Fantasy Flight Interactive            | Asmodee Digital               | Madison       | Wisconsin          | United States of America | North America  |
| 12/14/2019     | 8                      | Restructure                 | OtherSide Entertainment, Inc.         | OtherSide Entertainment, Inc. | Austin        | Texas              | United States of America | North America  |
| 12/6/2019      | 0                      | Closure                     | Gameloft Manila                       | Gameloft                      | Manila        |                    | Philippines              | Southeast Asia |
| 12/6/2019      | 10                     | Closure                     | Gameloft UK                           | Gameloft                      | London        | England            | United Kingdom           | Europe         |
| 11/26/2019     | 4                      | Restructure                 | Paladin Studios                       | Paladin Studios               | The Hague     | South Holland      | Netherlands              | Europe         |
| 11/22/2019     | 29                     | Restructure                 | Gameloft Brisbane                     | Gameloft                      | Brisbane      | Queensland         | Australia                | Southeast Asia |
| 10/24/2019     | 10                     | Closure                     | Backflip Studios                      | Hasbro, Inc.                  | Boulder       | Colorado           | United States of America | North America  |
| 10/14/2019     | 3                      | Restructure                 | Kindly Beast Inc.                     | Kindly Beast Inc.             | Ottawa        | Ontario            | Canada                   | North America  |
| 10/11/2019     | 2                      | Restructure                 | Daybreak Game Company                 | Daybreak Games                | San Diego     | California         | United States of America | North America  |
| 10/9/2019      | 0                      | Restructure                 | Sony Interactive Entertainment        | Sony                          |               |                    |                          | North America  |
| 10/9/2019      | 1                      | Restructure                 | Sony Interactive Entertainment Europe | Sony                          | London        | England            | United Kingdom           | Europe         |
| 10/8/2019      | 5                      | Restructure                 | Rovio Entertainment Oyj               | Rovio                         | Espoo         |                    | Finland                  | Europe         |
| 10/3/2019      | 9                      | Restructure                 | Discord                               | Discord                       |               |                    |                          | North America  |
| 9/24/2019      | 12                     | Layoff Unknown at this time | Sauropod Studio                       | Sauropod Studio               | Montreal      | Quebec             | Canada                   | North America  |
| 9/12/2019      | 23                     | Restructure                 | Rooster Teeth                         | AT&T                          |               |                    |                          | North America  |
| 8/20/2019      | 7                      | Restructure                 | GameStop                              | GameStop                      |               |                    |                          | North America  |
| 8/13/2019      | 7                      | Closure                     | Zlatan Legends                        | Zlatan Legends                | Stockholm     |                    | Sweden                   | Europe         |
| 8/6/2019       | 1                      | Closure                     | VREAL                                 | VREAL                         | Seattle       | Washington         | United States of America | North America  |
| 8/5/2019       | 0                      | Restructure                 | Nexon M                               | Nexon America                 | Emeryville    | California         | United States of America | North America  |
| 8/5/2019       | 4                      | Restructure                 | Division Partners                     | Nexon America                 | Los Angeles   | California         | United States of America | North America  |
| 8/1/2019       | 1                      | Restructure                 | GameStop                              | GameStop                      |               |                    |                          | North America  |
| 7/31/2019      | 7                      | Closure                     | Automaton Games                       | Improbable                    |               |                    | United Kingdom           | Europe         |
| 7/24/2019      | 9                      | Closure                     | Defiant Development                   | Defiant Development           | Brisbane      | Queensland         | Australia                | Southeast Asia |
| 7/15/2019      | 7                      | Closure                     | LuckyHammers                          | LuckyHammers                  | Montreal      | Quebec             | Canada                   | North America  |
| 7/8/2019       | 5                      | Restructure                 | Intermedia Labs, Inc.                 | Intermedia Labs, Inc.         | New York City | New York           | United States of America | North America  |
| 7/3/2019       | 6                      | Restructure                 | Endless Entertainment                 | Endless Entertainment         | New York City | New York           | United States of America | North America  |
| 6/27/2019      | 13                     | Closure                     | Gumi, Inc.                            | Gumi                          | Paris         | Île-de-France      | France                   | Europe         |
| 6/14/2019      | 10                     | Restructure                 | Amazon Game Studios                   | Amazon                        |               |                    |                          | North America  |
| 6/4/2019       | 28                     | Restructure                 | Starbreeze Studios AB                 | Starbreeze                    | Stockholm     |                    | Sweden                   | Europe         |
| 5/7/2019       | 10                     | Restructure                 | Valve                                 | Valve                         | Seattle       | Washington         | United States of America | North America  |
| 4/27/2019      | 24                     | Closure                     | Sindiccate Arts                       | Sindiccate                    | Madrid        | Madrid             | Spain                    | Europe         |
| 4/3/2019       | 8                      | Closure                     | QC Games Inc                          | QC Games Inc                  | Austin        | Texas              | United States of America | North America  |
| 3/26/2019      | 8                      | Restructure                 | Electronic Arts                       | Electronic Arts               |               |                    |                          | North America  |
| 3/18/2019      | 21                     | Restructure                 | Tencent Holdings                      | Tencent                       |               |                    | China                    | Asia           |
| 2/25/2019      | 4                      | Layoff                      | ArenaNet                              | NCSof West                    | Bellevue      | Washington         | United States of America | North America  |
| 2/21/2019      | 6                      | Restructure                 | FireMonkeys                           | Electronic Arts               |               |                    | Australia                | Southeast Asia |
| 2/15/2019      | 14                     | Restructure                 | Next Games                            | Next Games                    |               |                    | Finland                  | Europe         |
| 2/1/2019       | 10                     | Restructure                 | Six Foot Games                        | Six Foot, LLC                 | Houston       | Texas              | United States of America | North America  |
| 1/22/2019      | 5                      | Restructure                 | Iron Tiger Studios                    | NCSof                         | San Mateo     | California         | United States of America | North America  |
| 1/17/2019      | 2                      | Closure                     | Forgotten Key                         | Forgotten Key                 |               |                    | Sweden                   | Europe         |
| 1/15/2019      | 0                      | Layoff Permanent            | Machinima, Inc.                       | Machinima, Inc.               | Burbank       | California         | United States of America | North America  |
| 1/15/2019      | 26                     | Closure                     | Machinima NU, LLC                     | Machinima, Inc.               | Burbank       | California         | United States of America | North America  |
| 12/20/2018     | 13                     | Closure                     | Define Human Studios                  | Define Human Studios          |               |                    |                          |                |
| 12/7/2018      | 4                      | Restructure                 | Daybreak Game Company                 | Daybreak Games                | San Diego     | California         | United States of America | North America  |
| 12/3/2018      | 0                      | Restructure                 | Jam City, Inc.                        | Jam City, Inc.                | San Diego     | California         | United States of America | North America  |
| 12/3/2018      | 0                      | Restructure                 | Jam City, Inc.                        | Jam City, Inc.                | San Francisco | California         | United States of America | North America  |
| 12/3/2018      | 1                      | Restructure                 | Jam City, Inc.                        | Jam City, Inc.                | Los Angeles   | California         | United States of America | North America  |
| 12/2/2018      | 0                      | Restructure                 | Blizzard Entertainment, Inc           | Activision Blizzard           |               |                    |                          | Asia           |
| 12/2/2018      | 13                     | Restructure                 | Blizzard Entertainment, Inc.          | Activision Blizzard           | Irvine        | California         | United States of America | North America  |
| 11/19/2018     | 28                     | Closure                     | Bandai Namco Studios Vancouver        | Bandai Namco                  | Vancouver     | British Columbia   | Canada                   | North America  |
| 10/22/2018     | 4                      | Acquisition                 | Trion Worlds                          | Trion Worlds                  |               |                    |                          | North America  |
| 10/18/2018     | 13                     | Restructure                 | Six Foot Games                        | Six Foot, LLC                 | Houston       | Texas              | United States of America | North America  |
| 10/5/2018      | 9                      | Closure                     | Wavedash Games                        | Wavedash Games                |               | California         | United States of America | North America  |
| 9/26/2018      | 5                      | Restructure                 | Big Fish Games                        | Big Fish Games                |               |                    |                          | North America  |

|            |    |                              |   |   |                   |                  |                          |                |
|------------|----|------------------------------|---|---|-------------------|------------------|--------------------------|----------------|
| 9/21/2018  | 3  | Closure                      | Telltale Games                                  | Telltale  | Redmond           | Washington       | United States of America | North America  |
| 9/18/2018  | 5  | Closure                      | Capcom Vancouver                                | Capcom  | Vancouver         | British Columbia | Canada                   | North America  |
| 9/13/2018  | 35 | Layoff Unknown at this time  | NC Interactive, LLC                             | NC Interactive, LLC                             | Aliso Viejo       | California       | United States of America | North America  |
| 8/9/2018   | 14 | Restructure                  | Blind Squirrel Games                            | Blind Squirrel Games                            | Santa Ana         | California       | United States of America | North America  |
| 7/26/2018  | 0  | Restructure                  | Atlassian, Inc.                                 | Atlassian                                       | Austin            | Texas            | United States of America | North America  |
| 7/26/2018  | 13 | Restructure                  | Atlassian, Inc.                                 | Atlassian                                       | Austin            | Texas            | United States of America | North America  |
| 7/13/2018  | 1  | Closure                      | Dream Center Education Holdings, LLC            | Art Institute of Ft Lauderdale                  | Fort Lauderdale   | Florida          | United States of America | North America  |
| 7/12/2018  | 33 | Layoff Permanent             | Daybreak Game Company                           | Daybreak Games                                  | San Diego         | California       | United States of America | North America  |
| 6/9/2018   | 9  | Layoff Unknown at this time  | Carbine, LLC                                    | NCSoft  | Aliso Viejo       | California       | United States of America | North America  |
| 5/31/2018  | 0  | Restructure                  | Jam City  | Jam City, Inc.                                  |                   |                  |                          |                |
| 5/31/2018  | 7  | Restructure                  | TinyCo  | Jam City, Inc.                                  | San Francisco     | California       | United States of America | North America  |
| 5/24/2018  | 10 | Closure                      | Wargaming Inc. (Seattle)                        | Wargaming                                       | Redmond           | Washington       | United States of America | North America  |
| 5/14/2018  | 13 | Closure                      | Boss Key Productions                            | Boss Key Productions                            |                   |                  | United States of America | North America  |
| 5/1/2018   | 5  | Closure                      | Activision Publishing, Inc. (Activision)        | Activision Blizzard                             | Fresno            | California       | United States of America | North America  |
| 4/26/2018  | 30 | Layoff Permanent             | Daybreak Game Company                           | Daybreak Games                                  | San Diego         | California       | United States of America | North America  |
| 3/27/2018  | 1  | Restructure                  | Robot Entertainment                             | Robot Entertainment                             | Dallas-Fort Worth | Texas            | United States of America | North America  |
| 3/26/2018  | 39 | Layoff Permanent             | San Diego Gaming Ventures, LLC                  | San Diego Gaming Ventures                       | Jamul             | California       | United States of America | North America  |
| 2/15/2018  | 8  | Restructure                  | Hangar 13                                       | Hangar 13                                       |                   |                  | United States of America | North America  |
| 2/7/2018   | 0  | Restructure                  | Gameloft Madrid                                 | Gameloft  | Madrid            |                  | Kingdom of Spain         | Europe         |
| 2/7/2018   | 5  | Restructure                  | Gameloft New Orleans                            | Gameloft  | New Orleans       | Louisiana        | United States of America | North America  |
| 2/2/2018   | 9  | Restructure                  | Nexon America                                   | Nexon America                                   | Emeryville        | California       | United States of America | North America  |
| 1/24/2018  | 8  | Closure                      | The Bartlet Jones Supernatural Detective Agency | The Bartlet Jones Supernatural Detective Agency | San Diego         | California       | United States of America | North America  |
| 1/16/2018  | 48 | Closure                      | Wargaming America Inc                           | Wargaming                                       | Emeryville        | California       | United States of America | North America  |
| 11/29/2017 | 0  | Layoff Permanent             | Autodesk, Inc                                   | Autodesk  | San Francisco     | California       | United States of America | North America  |
| 11/29/2017 | 7  | Layoff Permanent             | Autodesk, Inc.                                  | Autodesk  | San Rafael        | California       | United States of America | North America  |
| 11/22/2017 | 19 | Closure                      | Gazillion Entertainment                         | Gazillion Entertainment                         |                   |                  | United States of America | North America  |
| 11/3/2017  | 0  | Closure                      | Runic Games                                     | Perfect World                                   |                   |                  | United States of America | North America  |
| 11/3/2017  | 4  | Restructure/Closure          | Motiga Games                                    | Perfect World                                   |                   |                  | United States of America | North America  |
| 10/30/2017 | 11 | Restructure                  | CCP Games                                       | CCP Games                                       |                   |                  | United States of America | Global         |
| 10/19/2017 | 2  | Restructure                  | Harmonix Music Systems                          | Electronic Arts                                 | Boston            | Massachusetts    | United States of America | North America  |
| 10/17/2017 | 7  | Closure                      | Visceral Games                                  | Electronic Arts                                 |                   |                  | United States of America | North America  |
| 10/10/2017 | 9  | Restructure                  | Disruptor Beam                                  | Disruptor Beam                                  | Framingham        | Massachusetts    | United States of America | North America  |
| 10/1/2017  | 4  | Layoff Permanent             | Glu Mobile Inc.                                 | Glu Mobile                                      | Long Beach        | California       | United States of America | North America  |
| 9/27/2017  | 78 | Restructure                  | Volition  | Deep Silver                                     | Champaign         | Illinois         | United States of America | North America  |
| 7/11/2017  | 22 | Layoff Permanent             | Telltale, Inc.                                  | Telltale  | San Rafael        | California       | United States of America | North America  |
| 6/19/2017  | 42 | Layoff Permanent             | Playtika Santa Monica                           | Playtika  | Santa Monica      | California       | United States of America | North America  |
| 5/8/2017   | 74 | Layoff                       | PopCap  | Electronic Arts                                 | Seattle           | Washington       | United States of America | North America  |
| 2/23/2017  | 8  | Layoff Unknown at this time  | Maker Studios, Inc.                             | Maker Studios, Inc.                             | Culver City       | California       | United States of America | North America  |
| 2/15/2017  | 22 | Layoff Permanent             | Storm8, Inc.                                    | Storm8, Inc.                                    | Redwood City      | California       | United States of America | North America  |
| 2/10/2017  | 31 | Restructure                  | Activision Publishing, Inc. (Activision)        | Activision Blizzard                             |                   |                  | United States of America | North America  |
| 1/24/2017  | 14 | Restructure                  | Goodgame Studios                                | Goodgame Studios                                |                   |                  | United States of America | Europe         |
| 1/10/2017  | 32 | Layoff                       | Glu Mobile Washington Inc.                      | Glu Mobile                                      | Bellevue          | Washington       | United States of America | North America  |
| 12/9/2016  | 65 | Restructure                  | Obsidian Entertainment                          | Obsidian Entertainment                          | Irvine            | California       | United States of America | North America  |
| 10/5/2016  | 2  | Layoff Unknown at this time  | Disney Interactive Studios, Inc.                | Disney  | Glendale          | California       | United States of America | North America  |
| 10/3/2016  | 0  | Layoff Permanent             | NC Interactive, LLC                             | NC Interactive, LLC                             | Aliso Viejo       | California       | United States of America | North America  |
| 10/3/2016  | 19 | Layoff Unknown at this time  | Carbine, LLC                                    | Carbine, LLC                                    | Aliso Viejo       | California       | United States of America | North America  |
| 9/14/2016  | 0  | Closure                      | Disney Social Games                             | Disney  | Bellevue          | Washington       | United States of America | North America  |
| 9/14/2016  | 21 | Layoff Permanent             | Sony Computer Entertainment America             | Sony  | San Diego         | California       | United States of America | North America  |
| 8/24/2016  | 2  | Closure                      | W.G. Cells                                      | Wargaming                                       | Bellevue          | Washington       | United States of America | North America  |
| 8/22/2016  | 32 | Restructure                  | Goodgame Studios                                | Goodgame Studios                                |                   |                  | United States of America | Europe         |
| 7/21/2016  | 13 | Closure                      | Gameloft Helsinki                               | Gameloft  | Helsinki          | Uusimaa          | Finland                  | Europe         |
| 7/8/2016   | 43 | Restructure                  | Turbine Gaming                                  | Warner Bros.                                    | Boston            | Massachusetts    | United States of America | North America  |
| 5/26/2016  | 8  | Layoff Permanent             | Playtika Santa Monica, LLC                      | Playtika  | Santa Monica      | California       | United States of America | North America  |
| 5/18/2016  | 21 |                              | KingsIsle Entertainment, Inc.                   | KingsIsle Entertainment, Inc.                   | Austin            | Texas            | United States of America | North America  |
| 4/27/2016  | 5  | Closure                      | Andromeda Entertainment Enterprises             | Andromeda Entertainment Enterprises             | Los Angeles       | California       | United States of America | North America  |
| 4/22/2016  | 60 | Closure                      | Gameloft Valencia                               | Gameloft  | Valencia          | Valencia         | Spain                    | Europe         |
| 2/22/2016  | 0  | Layoff Permanent             | Kabam LA  | Kabam   | Los Angeles       | California       | United States of America | North America  |
| 2/22/2016  | 20 | Layoff Permanent             | Kabam, Inc.                                     | Kabam   | San Francisco     | California       | United States of America | North America  |
| 2/16/2016  | 14 | Restructure                  | Activision Blizzard                             | Activision Blizzard                             | Minneapolis       | Minnesota        | United States of America | North America  |
| 2/2/2016   | 0  | Layoff Permanent             | Autodesk, Inc.                                  | Autodesk  | San Francisco     | California       | United States of America | North America  |
| 2/2/2016   | 6  | Layoff Permanent             | Autodesk, Inc.                                  | Autodesk  | San Rafael        | California       | United States of America | North America  |
| 1/27/2016  | 7  | Closure                      | Gameloft New Zealand                            | Gameloft  | Auckland          | Auckland         | New Zealand              | Southeast Asia |
| 1/20/2016  | 79 | Closure                      | Microsoft Corporation                           | Microsoft Corporation                           | San Diego         | California       | United States of America | North America  |
| 11/2/2015  | 12 | Layoff Permanent             | Daybreak Game Company                           | Daybreak Games                                  | San Diego         | California       | United States of America | North America  |
| 10/21/2015 | 28 | Closure Unknown at this time | Microsoft Corporation                           | Microsoft Corporation                           | San Diego         | California       | United States of America | North America  |
| 9/23/2015  | 19 | Closure                      | Gameloft Seattle                                | Gameloft  | Seattle           | Washington       | United States of America | North America  |

|            |    |                              |   |                           |                |                      |                          |                |
|------------|----|------------------------------|---|---------------------------|----------------|----------------------|--------------------------|----------------|
| 9/4/2015   | 28 | Restructure                  | Gameloft Tokyo                          | Gameloft                  | Tokyo          |                      | Japan                    |                |
| 8/7/2015   | 63 | Layoff Permanent             | Microsoft Corporation                   | Microsoft Corporation     | San Diego      | California           | United States of America | North America  |
| 7/30/2015  | 55 | Restructure                  | Kixeye Inc.                             | Kixeye Inc.               | San Francisco  | California           | United States of America | North America  |
| 6/5/2015   | 0  | Layoff Permanent             | Zynga, Inc.                             | Zynga                     | San Francisco  | California           | United States of America | North America  |
| 6/5/2015   | 63 | Layoff Permanent             | Zynga, Inc.                             | Zynga                     | Santa Clara    | California           | United States of America | North America  |
| 4/3/2015   | 7  | Layoff Permanent             | Electronic Arts Inc.                    | Electronic Arts           | Emeryville     | California           | United States of America | North America  |
| 3/27/2015  | 0  | Restructure                  | Gumi, Inc.                              | Gumi                      | Tokyo          | Tokyo                | Japan                    | Southeast Asia |
| 3/27/2015  | 0  | Layoff Permanent             | Cryptic Studios, Inc.                   | Cryptic Studios           | Los Gatos      | California           | United States of America | North America  |
| 3/27/2015  | 2  | Layoff Permanent             | Perfect World Co., Ltd                  | Perfect World             | Redwood City   | California           | United States of America | North America  |
| 3/25/2015  | 2  | Restructure                  | Her Interactive                         | Her Interactive           | Bellevue       | Washington           | United States of America | North America  |
| 3/23/2015  | 47 | Restructure                  | Evolution Studios                       | Sony                      |                |                      |                          | Europe         |
| 1/13/2015  | 75 | Restructure                  | Kixeye Inc.                             | Kixeye Inc.               | San Francisco  | California           | United States of America | North America  |
| 2/4/2015   | 97 | Closure Unknown at this time | OnLive, Inc.                            | OnLive, Inc.              | Mountain View  | California           | United States of America | North America  |
| 10/30/2014 | 8  | Layoff                       | Microsoft                               | Microsoft Corporation     | Redmond        | Washington           | United States of America | North America  |
| 10/22/2014 | 34 | Layoff Unknown at this time  | Carbine, LLC                            | Carbine                   | Aliso Viejo    | California           | United States of America | North America  |
| 9/18/2014  | 0  | Closure                      | Microsoft Corporation                   | Microsoft Corporation     | Long Island    | New York             | United States of America | North America  |
| 9/18/2014  | 23 | Layoff                       | Microsoft                               | Microsoft Corporation     | Redmond        | Washington           | United States of America | North America  |
| 8/26/2014  | 40 | Layoff Permanent             | Disney Interactive                      | Disney                    | Palo Alto      | California           | United States of America | North America  |
| 7/17/2014  | 9  | Layoff                       | Microsoft                               | Microsoft Corporation     | Redmond        | Washington           | United States of America | North America  |
| 7/8/2014   | 35 | Closure                      | Gameloft, Inc.                          | Gameloft                  | New York City  | New York             | United States of America | North America  |
| 6/3/2014   | 0  |                              | Disney Interactive                      | Disney                    | Glendale       | California           | United States of America | North America  |
| 6/3/2014   | 45 |                              | Disney Interactive                      | Disney                    | Palo Alto      | California           | United States of America | North America  |
| 4/19/2014  | 43 | Closure                      | Irrational Games, LLC                   | Take-Two Interactive      | Quincy         | Massachusetts        | United States of America | North America  |
| 3/7/2014   | 1  | Restructure                  | Disney Interactive                      | Disney                    | New York City  | New York             | United States of America | North America  |
| 3/6/2014   | 9  | Restructure                  | Disney Interactive                      | Disney                    | Glendale       | California           | United States of America | North America  |
| 2/25/2014  | 13 |                              | Sony Computer Entertainment America LLC | Sony                      | Santa Monica   | California           | United States of America | North America  |
| 2/12/2014  | 1  |                              | Turbine Gaming                          | Warner Bros.              | Boston         | Massachusetts        | United States of America | North America  |
| 2/11/2014  | 12 | Closure                      | Zynga Inc.                              | Zynga                     | Seattle        | Washington           | United States of America | North America  |
| 1/30/2014  | 0  |                              | Zynga, Inc.                             | Zynga                     | San Francisco  | California           | United States of America | North America  |
| 1/30/2014  | 0  |                              | Zynga, Inc.                             | Zynga                     | San Francisco  | California           | United States of America | North America  |
| 1/30/2014  | 0  |                              | Zynga, Inc.                             | Zynga                     | Santa Clara    | California           | United States of America | North America  |
| 1/30/2014  | 0  |                              | Zynga, Inc.                             | Zynga                     | Santa Clara    | California           | United States of America | North America  |
| 1/30/2014  | 20 |                              | Zynga, Inc.                             | Zynga                     | Santa Clara    | California           | United States of America | North America  |
| 1/10/2014  | 73 | Closure                      | 2K Czech                                | 2K Games                  | Prague         | Prague               | Czech Republic           | Europe         |
| 10/29/2013 | 4  |                              | Victory Games                           | Victory Games             | Los Angeles    | California           | United States of America | North America  |
| 10/25/2013 | 1  |                              | The Playforge                           | The Playforge             | San Francisco  | California           | United States of America | North America  |
| 10/24/2013 | 7  |                              | Fishlabs Entertainment                  | Fishlabs Entertainment    | Hamburg        | Hamburg              | Germany                  | Europe         |
| 10/17/2013 | 14 | Closure                      | 2K Marin                                | 2K Games                  | San Francisco  | California           | United States of America | North America  |
| 10/3/2013  | 1  |                              | Kabam                                   | Kabam                     | Austin         | Texas                | United States of America | North America  |
| 10/2/2013  | 15 |                              | Sega of America                         | Sega                      | San Francisco  | California           | United States of America | North America  |
| 9/17/2013  | 5  |                              | Red 5 Studios                           | Red 5 Studios             | Irvine         | California           | United States of America | North America  |
| 9/12/2013  | 7  | Closure                      | Blitz Games Studios                     | Blitz Games Studios       | Leamington Spa | Warwickshire         | United Kingdom           | Europe         |
| 9/5/2013   | 8  |                              | Irrational Games                        | Irrational Games          | Quincy         | Massachusetts        | United States of America | North America  |
| 8/28/2013  | 7  |                              | Sony Online Entertainment               | Sony                      | San Diego      | California           | United States of America | North America  |
| 8/21/2013  | 0  |                              | Big Fish                                | Big Fish                  | Vancouver      | British Columbia     | Canada                   | North America  |
| 8/21/2013  | 9  |                              | Popcap Seattle                          | Popcap                    | Seattle        | Washington           | United States of America | North America  |
| 8/12/2013  | 4  |                              | Crystal Dynamics                        | Crystal Dynamics          | San Francisco  | California           | United States of America | North America  |
| 8/8/2013   | 27 |                              | Trion Worlds                            | Trion Worlds              | San Francisco  | California           | United States of America | North America  |
| 7/12/2013  | 1  |                              | EA Phenomic                             | Electronic Arts           | Ingelheim      | Rhineland-Palatinate | Germany                  | Europe         |
| 7/11/2013  | 10 |                              | Capcom USA                              | Capcom                    | San Francisco  | California           | United States of America | North America  |
| 7/1/2013   | 4  |                              | Jagex Games                             | Jagex                     | Cambridge      | England              | United Kingdom           | Europe         |
| 6/27/2013  | 1  |                              | Kabam                                   | Kabam                     | San Francisco  | California           | United States of America | North America  |
| 6/26/2013  | 0  |                              | Digital Chocolate Finland               | Digital Chocolate Finland | Helsinki       | Uusimaa              | Finland                  | Europe         |
| 6/26/2013  | 9  |                              | Meteor Entertainment                    | Meteor Entertainment      | Seattle        | Washington           | United States of America | North America  |
| 6/17/2013  | 0  |                              | Tencent Boston                          | Tencent                   | Boston         | Massachusetts        | United States of America | North America  |
| 6/17/2013  | 10 |                              | IO Interactive                          | Square Enix               | Copenhagen     | Capital              | Denmark                  | Europe         |
| 6/7/2013   | 0  | Closure                      | Zynga Inc.                              | Zynga                     | New York City  | New York             | United States of America | North America  |
| 6/7/2013   | 0  | Closure                      | Zynga Inc.                              | Zynga                     | Allen          | Texas                | United States of America | North America  |
| 6/7/2013   | 0  |                              | Zynga Inc.                              | Zynga                     | Austin         | Texas                | United States of America | North America  |
| 6/7/2013   | 4  | Layoff                       | Zynga Inc.                              | Zynga                     | Seattle        | Washington           | United States of America | North America  |
| 6/3/2013   | 0  | Closure                      | Zynga LA                                | Zynga                     | Los Angeles    | California           | United States of America | North America  |
| 6/3/2013   | 0  | Restructure                  | Zynga SF                                | Zynga                     | San Francisco  | California           | United States of America | North America  |
| 6/3/2013   | 0  |                              | Zynga Germany                           | Zynga                     | Mainz          | Rhineland-Palatinate | Germany                  | Europe         |
| 6/3/2013   | 4  |                              | OMGPOP                                  | OMGPOP                    | New York City  | New York             | United States of America | North America  |
| 5/30/2013  | 13 |                              | Snail Games                             | Snail Games               | Los Angeles    | California           | United States of America | North America  |
| 5/17/2013  | 7  | Restructure                  | Trion Worlds                            | Trion Worlds              | San Francisco  | California           | United States of America | North America  |

|            |                       |                                 |                                 |                  |                  |                          |                |
|------------|-----------------------|---------------------------------|---------------------------------|------------------|------------------|--------------------------|----------------|
| 5/10/2013  | 1                     | GREE SF                         | GREE SF                         | San Francisco    | California       | United States of America | North America  |
| 5/9/2013   | 8 Closure             | Timegate Studios                | Timegate Studios                | Houston          | Texas            | United States of America | North America  |
| 5/1/2013   | 6 Restructure         | Glu Mobile                      | Glu Mobile                      | San Francisco    | California       | United States of America | North America  |
| 4/25/2013  | 0                     | Popcap Vancouver                | Popcap                          | Vancouver        | British Columbia | Canada                   | North America  |
| 4/25/2013  | 1                     | Quicklime Games                 | Quicklime Games                 | Vancouver        | British Columbia | Canada                   | North America  |
| 4/24/2013  | 1 Restructure         | Travian Games GmbH              | Travian Games                   | Munich           | Bavaria          | Germany                  | Europe         |
| 4/23/2013  | 5                     | Harmonix                        | Electronic Arts                 | Cambridge        | Massachusetts    | United States of America | North America  |
| 4/18/2013  | 1                     | Team Bondi                      | Team Bondi                      | Sydney           | New South Wales  | Australia                | Southeast Asia |
| 4/17/2013  | 0                     | Playfish London                 | Playfish London                 | London           | England          | United Kingdom           | Europe         |
| 4/17/2013  | 5 Restructure         | EA Mobile                       | Electronic Arts                 | Hyderabad        | Andhra Pradesh   | India                    | Asia           |
| 4/12/2013  | 0 Closure             | EA Mobile                       | Electronic Arts                 | Sao Paulo        | Brazil           | Brazil                   | South America  |
| 4/12/2013  | 1                     | Eden Games                      | Eden Games                      | Lyon             | Rhone-Alpes      | France                   | Europe         |
| 4/11/2013  | 0                     | GameFly                         | GameFly                         | Los Angeles      | California       | United States of America | North America  |
| 4/11/2013  | 2                     | EA Mobile                       | Electronic Arts                 | Montreal         | Quebec           | Canada                   | North America  |
| 4/11/2013  | 2 Restructure         | Slant Six Games                 | Slant Six Games                 | Vancouver        | British Columbia | Canada                   | North America  |
| 4/9/2013   | 4                     | UBM                             | UBM                             | San Francisco    | California       | United States of America | North America  |
| 4/5/2013   | 0                     | Terminal Reality                | Terminal Reality                | Dallas           | Texas            | United States of America | North America  |
| 4/5/2013   | 1                     | Sega Studios Australia          | Sega                            | Fortitude Valley | Brisbane         | Australia                | Southeast Asia |
| 4/4/2013   | 1 Restructure/Closure | LucasArts                       | Disney                          | San Francisco    | California       | United States of America | North America  |
| 4/3/2013   | 0                     | High Moon Studios               | High Moon Studios               | San Diego        | California       | United States of America | North America  |
| 4/3/2013   | 6                     | Square Enix LA                  | Square Enix                     | Los Angeles      | California       | United States of America | North America  |
| 3/28/2013  | 10                    | NCSOFT Seattle                  | NCSOFT West                     | Seattle          | Washington       | United States of America | North America  |
| 3/18/2013  | 14                    | Tetris Online                   | Tetris Online                   | Honolulu         | Hawaii           | United States of America | North America  |
| 3/4/2013   | 3                     | Bioware San Francisco           | Bioware                         | San Diego        | California       | United States of America | North America  |
| 3/1/2013   | 2                     | United Front Games              | United Front Games              | Vancouver        | British Columbia | Canada                   | North America  |
| 2/27/2013  | 2 Closure             | Real U                          | ntp Entertainment AG            | Singapore        | Pulau Ujong      | Singapore                | Southeast Asia |
| 2/25/2013  | 3                     | Zynga Baltimore                 | Zynga                           | Baltimore        | Maryland         | United States of America | North America  |
| 2/22/2013  | 1                     | IGN                             | IGN                             | San Francisco    | California       | United States of America | North America  |
| 2/21/2013  | 0 Restructure         | Danger Close                    | Electronic Arts                 | Los Angeles      | California       | United States of America | North America  |
| 2/21/2013  | 2 Restructure         | Visceral Games                  | Electronic Arts                 | Montreal         | Quebec           | Canada                   | North America  |
| 2/19/2013  | 6 Restructure         | Activision                      | Activision Blizzard             | Los Angeles      | California       | United States of America | North America  |
| 2/13/2013  | 5 Restructure         | Valve                           | Valve                           | Seattle          | Washington       | United States of America | North America  |
| 2/8/2013   | 3                     | Impossible Studios              | Impossible Studios              | Maryland         | Baltimore        | United States of America | North America  |
| 2/5/2013   | 7                     | Digital Extremes                | Digital Extremes                | London           | Ontario          | Canada                   | North America  |
| 1/29/2013  | 0 Restructure         | Disney Interactive              | Disney                          | Los Angeles      | California       | United States of America | North America  |
| 1/29/2013  | 0 Closure             | Gameloft                        | Gameloft                        | Hyderabad        | Andhra Pradesh   | India                    | Asia           |
| 1/29/2013  | 4 Closure             | Junction Point                  | Disney                          | Austin           | Texas            | United States of America | North America  |
| 1/25/2013  | 0                     | SuperBot Entertainment          | SuperBot Entertainment          | Los Angeles      | California       | United States of America | North America  |
| 1/25/2013  | 0                     | Funcom                          | Funcom                          | Beijing          | Beijing          | China                    | Asia           |
| 1/25/2013  | 7 Closure             | Vigil Games                     | THQ                             | Austin           | Texas            | United States of America | North America  |
| 1/18/2013  | 0 Restructure         | Codemasters                     | Codemasters                     | Southam          | West Midlands    | United Kingdom           | Europe         |
| 1/18/2013  | 8                     | Gas Powered Games               | Gas Powered Games               | Redmond          | Washington       | United States of America | North America  |
| 1/10/2013  | 3                     | Funcom Montreal                 | Funcom                          | Montreal         | Quebec           | Canada                   | North America  |
| 1/7/2013   | 6                     | Majesco                         | Majesco                         | Foxborough       | Massachusetts    | United States of America | North America  |
| 1/1/2013   | 26                    | Sony Online Entertainment       | Sony                            | San Diego        | California       | United States of America | North America  |
| 12/6/2012  | 0 Restructure         | Microsoft Corporation           | Microsoft Corporation           | Long Island      | New York         | United States of America | North America  |
| 12/6/2012  | 42 Restructure        | Microsoft Corporation           | Microsoft Corporation           | Long Island      | New York         | United States of America | North America  |
| 10/25/2012 | 16 Restructure        | Turbine, Inc.                   | Warner Bros.                    |                  |                  |                          | North America  |
| 10/9/2012  | 49 Restructure        | Backbone Entertainment          | Foundation 9                    | Emeryville       | California       | United States of America | North America  |
| 8/21/2012  | 3 Restructure         | PopCap Games                    | Electronic Arts                 |                  |                  |                          | North America  |
| 8/18/2012  | 23 Restructure        | OnLive, Inc.                    | OnLive, Inc.                    |                  |                  |                          | North America  |
| 7/26/2012  | 62 Restructure        | WB Games Seattle                | Warner Bros.                    | Seattle          | Washington       | United States of America | North America  |
| 5/25/2012  | 72 Closure            | Big Huge Games                  | 38 Studios                      |                  |                  |                          | North America  |
| 3/14/2012  | 148 Restructure       | Obsidian Entertainment          | Obsidian Entertainment          | Irvine           | California       | United States of America | North America  |
| 10/18/2011 | 127                   | Edge of Reality                 | Edge of Reality                 | Austin           | Texas            | United States of America | North America  |
| 6/13/2011  | 48 Closure            | THQ, Inc.                       | THQ                             | New York City    | New York         | United States of America | North America  |
| 4/26/2011  | 70 Restructure        | Obsidian Entertainment          | Obsidian Entertainment          | Irvine           | California       | United States of America | North America  |
| 2/22/2010  | 7 Closure             | Cheyenne Mountain Entertainment | Cheyenne Mountain Entertainment | Phoenix          | Arizona          | United States of America | North America  |
| 2/15/2011  | 376 Closure           | Bizarre Creations Limited       | Activision                      | Liverpool        | England          | United Kingdom           | Europe         |
| 2/15/2010  | 11 Closure            | Interzone                       | Interzone                       |                  |                  |                          |                |
| 2/4/2010   | 1 Closure             | Matahari Studios                | LAI Games                       |                  |                  | Republic of Indonesia    | Southeast Asia |
| 2/4/2010   | 2 Restructure         | THQ                             | THQ                             |                  |                  |                          |                |
| 2/3/2010   | 2 Restructure         | Codemasters                     | Codemasters                     | Burbank          | California       | United States of America | North America  |
| 2/2/2010   | 375 Restructure       | Namco Bandai Games              | Bandai Namco                    |                  |                  |                          |                |
| 2/1/2010   | 452 Closure           | Deep Silver Vienna              | Koch Media                      | Vienna           |                  | Austria                  | Europe         |
| 1/23/2009  | 78 Layoff             | Microsoft                       | Microsoft Corporation           | Redmond          | Washington       | United States of America | North America  |

|           |                 |                       |                       |                |            |                          |               |
|-----------|-----------------|-----------------------|-----------------------|----------------|------------|--------------------------|---------------|
| 11/6/2008 | 101 Restructure | THQ Inc.              | THQ                   | Farmers Branch | Texas      | United States of America | North America |
| 7/28/2008 | 1435 Layoff     | Vivendi Games         | Vivendi Games         | Issaquah       | Washington | United States of America | North America |
| 8/23/2004 | 181 Layoff      | Microsoft             | Microsoft Corporation | Redmond        | Washington | United States of America | North America |
| 2/24/2004 | 43 Restructure  | Electronic Arts, Inc. | Electronic Arts, Inc. | Austin         | Texas      | United States of America | North America |
| 1/12/2004 | Layoff          | Software Spectrum     | Software Spectrum     | Liberty Lake   | Washington | United States of America | North America |